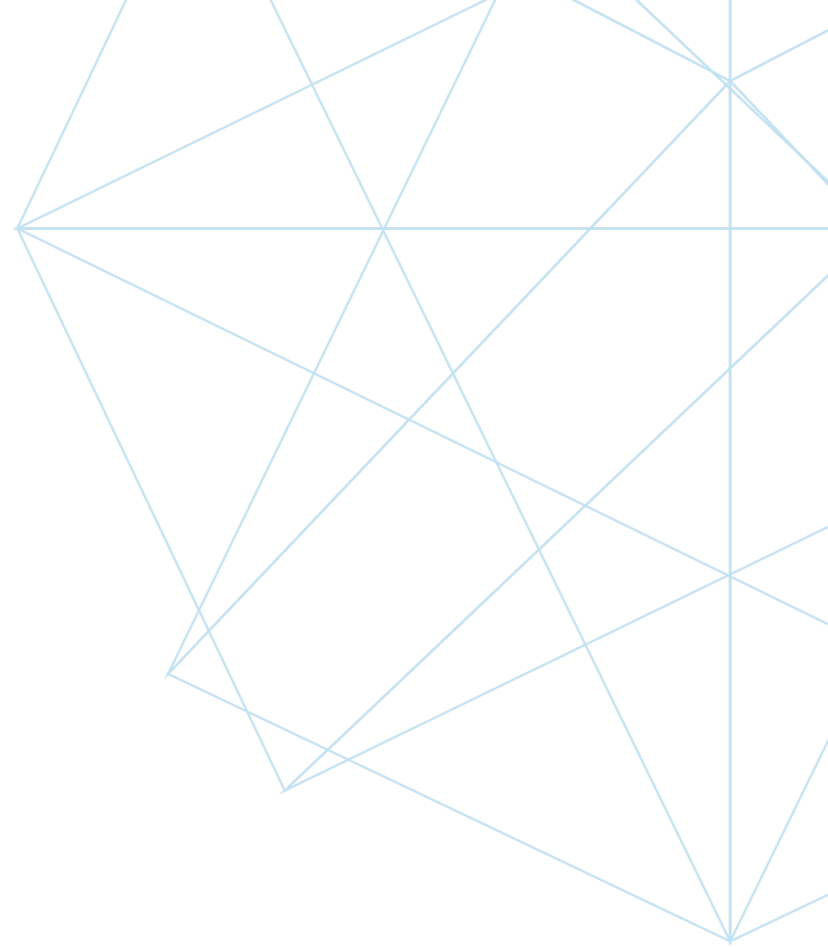




**European  
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Living Labs**

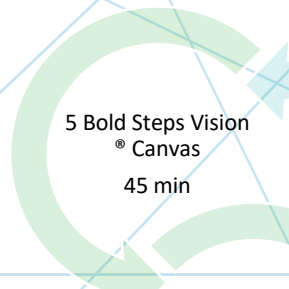
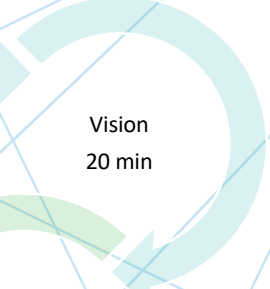
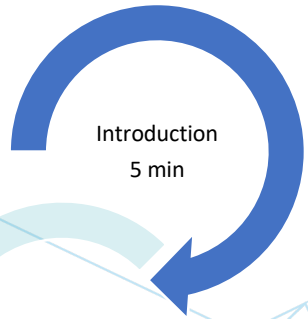


**Creating a vision & a mission  
for your ULL**

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# Mission & Vision Workshop

## Why is it important for us to have a mission and a vision?



**Mission = what, how, why & for whom**  
The boundaries and scope we work in, in order to get to where we want to go. (What do we focus on?)  
This also implies what we're *not* going to do.

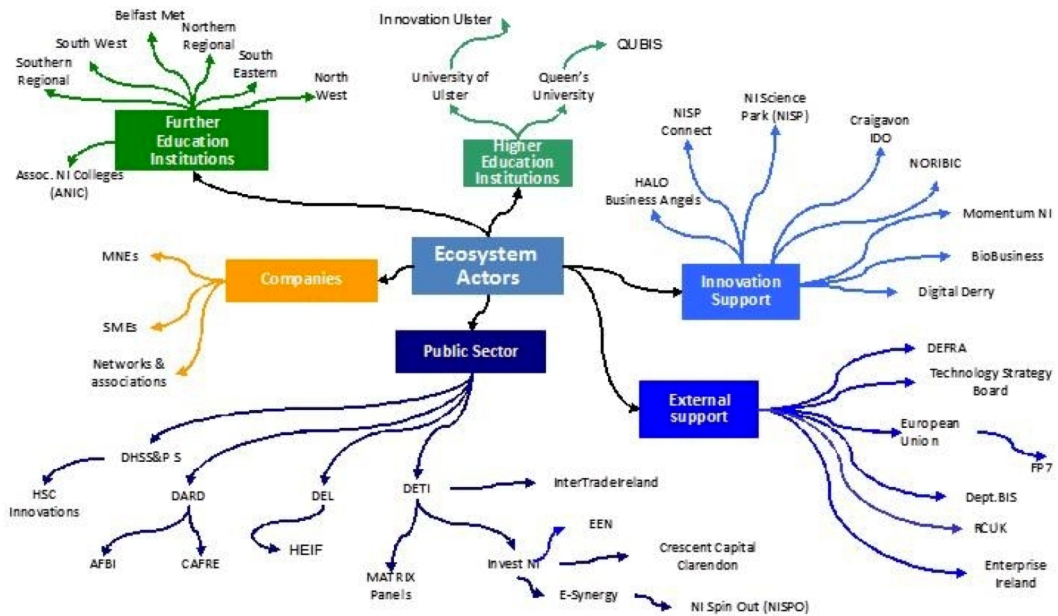
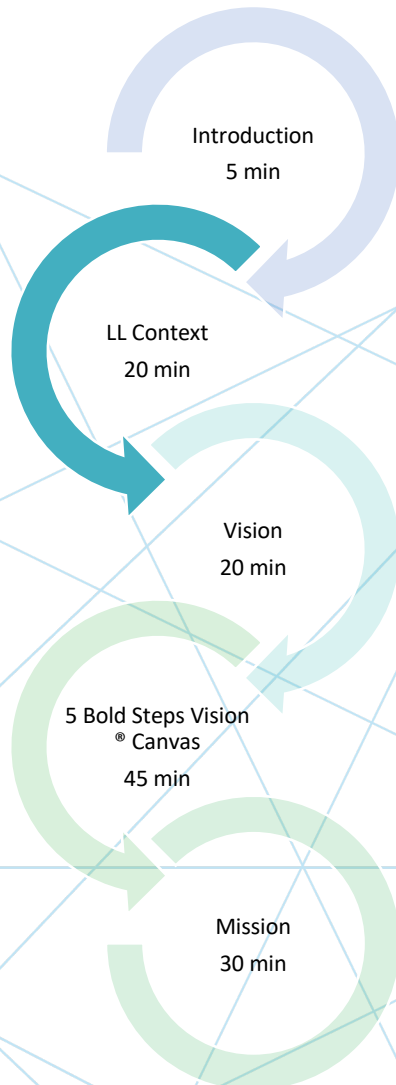
**Vision = where**  
Where we want to be.  
What are the target conditions?  
What is our goal?



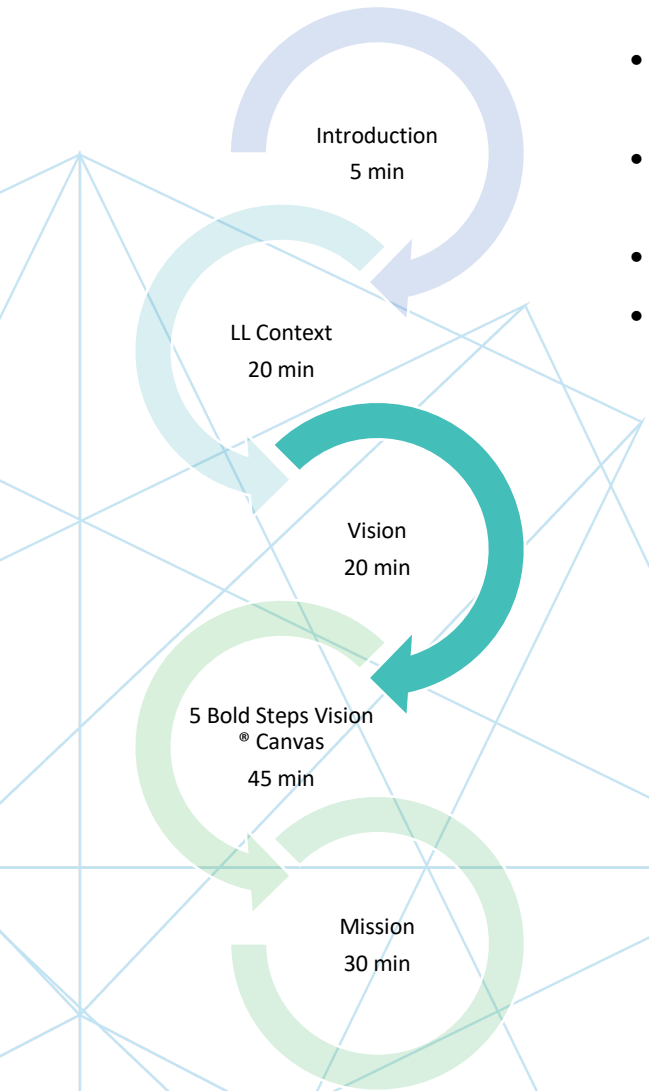
Source: Brendan Marsh

# Mission & Vision Workshop

- Provide context around the LL and why it exists.
- Map the different initiatives.



# Mission & Vision Workshop



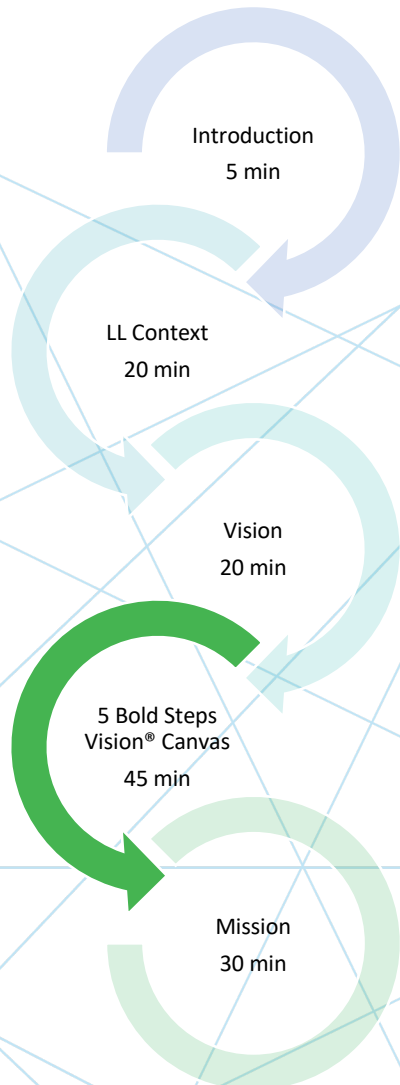
- Challenge the team to think ahead in time. What does our ideal state look like?
- Write down some attributes or statements that describe this ideal world.
- Cluster these statements and give them a name (theme).
- Turn the themes into a vision statement. Write a few and pick the best one, or the best elements of them and then consolidate.



*“Developing with quality for desktop is effortless and provides fast feedback. Releases are frequent and uneventful.”*

Source: Brendan Marsh

# Mission & Vision Workshop



## Step 1

- Use the vision and themes identified during the vision exercise

## Step 2

- Proof where these examples of your vision show up

## Step 3

- Define the 5 bold steps how to get there

## Step 4 (optional)

- Identify the supports and challenges

## 5 BOLD STEPS VISION® CANVAS



<p>THEME</p> <p>THEME</p> <p>THEME</p> <p>THEME</p> <p>THEME</p> <p><b>VISION STATEMENT</b> What is the future state of your business? How are you going to help your customer?</p>		
<p><b>SUPPORTS</b> What are the supports that strengthen you while reaching your vision?</p>	<p><b>BOLD STEPS</b> The big steps towards your vision</p> <p>5. _____</p> <p>4. _____</p> <p>3. _____</p> <p>2. _____</p> <p>1. _____</p>	<p><b>CHALLENGES</b> What are the challenges that hinder you while reaching your vision?</p>

# Mission & Vision Workshop

From the 5 Bold Steps:

- Formulate a statement of how we're going to get there. Start by brainstorming (with post-its) the following questions:

**Who** are we building nbs for?

**What** do we do/build?

**Why** (maybe even apply 5 whys)

**How**

- A good structure to use is: **"We're doing X(what), for Y(who), because Z(why)"**

What

We own and improve the desktop client architecture and development infrastructure,

to enable feature teams to innovate, learn and deliver with quality

Who

Why

